Individual/Personal Beliefs

Aware (1-4)

End Goal	Indicators
cknowledgement of ersonal beliefs, language nd behaviors on racism nd inherent biases unintentional/intentional	 Understand, acknowledge and address my values, attitudes language and behaviors towards racism, inherent biases and microagressions that motivates or hinders my abilities, skills and decision-making as a director/manager/ administrator as well as the interest and will to improve Aware of personal feelings of being uncomfortable/defensive/reticent when talking about racial inequities and personal beliefs and understanding as to where those feelings are rooted Familiarity with library's diversity, equity and inclusion policies to help inform your own personal and professional leadership perspectives
Acknowledgement of personal beliefs, language and behaviors on racism and inherent biases (unintentional/intentional) and effects on library decisions	 Use circulation, community data, feedback and input on current barriers and policies to who has access to library services, as a means to understanding how my leadership style and decisions directly and/or indirectly contributed to them Recognize and push past own low comfort level to discuss race-related issues with staff, library board, staff and friends groups
Understanding and empathy for vulnerable populations affected by lack of access and equity around critical science-based issues	 Become familiar with critical science-based community issues directly affecting vulnerable populations, possess an emergent understanding the effects on individuals and their families and what is needed and wanted to address the issue Become familiar and understand the role of the library is doing/not doing to support improvement of access of critical services and information Become familiar with local government and community sentiments on racism and access to information and services on critical science-based issues

Individual/Personal Beliefs

Intentional (5-7)

End Goal	Indicators
A racial equity leadership vision for creating a shared belief, understanding and language	 Influence and contribute to equitable and responsive practices within library services, initiatives and community partners Value the need for a personal and professional racial equity leadership vision outlining shared belief, understanding and language for yourself and communicating internally, to community partners and members Regularly discuss issues tied to race and recognize that they are on a personal learning journey toward a more inclusive culture
Take responsibility for the commitment to long-term management strategy that builds an equitable library culture	 Are responsive to encouragement by staff to increase diversity in the organization. Prioritize an environment where different lived experiences and backgrounds are valued and seen as assets to staff and to the library Can recognize and speak about race disparities and/or bias internally and externally
Guidance and advice from diverse community members contributes to leadership thinking	 Invite individuals most effected by critical science-based community issues and representatives from local government and community partners to discuss racial inequities, access and types of services, programs and resources they need and want Value the community and serving all populations and believe they are worthy of partnership and investment

Individual/Personal Beliefs

Purposeful (8-10)

